



MANAGEMENT DISCUSSION AND ANALYSIS

For the three and nine months ended
September 30, 2021

November 15, 2021

The following management's discussion and analysis ("**MD&A**") of the financial condition and results of the operations of SHARC International Systems Inc. (the "**Company**" or "**SHARC Energy**") constitutes management's review of the factors that affected the Company's financial and operating performance for the three and nine months ended September 30, 2021. This MD&A has been prepared in compliance with the requirements of National Instrument 51-102 – Continuous Disclosure Obligations. The discussion should be read in conjunction with the audited financial statements of the Company for the years ended December 31, 2020 and 2019, and the unaudited condensed consolidated interim financial statements for the three and nine months ended September 30, 2021 together with the notes thereto. Results are reported in Canadian dollars, unless otherwise noted. In the opinion of management, all adjustments (which consist only of normal recurring adjustments) considered necessary for a fair presentation have been included. The result for the three and nine months ended September 30, 2021 are not necessarily indicative of the results that may be expected for any future period. Information contained herein is presented as at November 15, 2021 unless otherwise indicated.

The unaudited condensed consolidated interim financial statements for the three and nine months ended September 30, 2021, have been prepared using accounting policies consistent with International Financial Reporting Standards ("**IFRS**") as issued by the International Accounting Standards Board ("**IASB**") and interpretations issued by the International Financial Reporting Interpretations Committee ("**IFRIC**"). The unaudited condensed consolidated interim financial statements have been prepared in accordance with International Standard 34, Interim Financial Reporting.

For the purposes of preparing this MD&A, management, in conjunction with the Board of Directors, considers the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of SHARC Energy's common shares; or (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) it would significantly alter the total mix of information available to investors. Management, in conjunction with the Board of Directors, evaluates materiality with reference to all relevant circumstances, including potential market sensitivity.

Further information about the Company and its operations is available on SEDAR at www.sedar.com.

Caution Regarding Forward-Looking Statements

This MD&A contains certain forward-looking information and forward-looking statements, as defined in applicable securities laws (collectively referred to herein as "forward-looking statements"). These statements relate to future events or the Company's future performance. All statements other than statements of historical fact are forward-looking statements. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "forecasts", "projects", "predicts", "intends", "anticipates" or "believes", or variations of, or the negatives of, such words and phrases, or state that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those anticipated in such forward-looking statements. The forward-looking statements in this MD&A speak only as of the date of this MD&A or as of the date specified in such statement.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause SHARC Energy's actual results, performance, or achievements to be materially different from any of its future results, performance or achievements expressed or implied by forward-looking statements. All forward-looking statements herein are qualified by this cautionary statement. Accordingly, readers should not place undue reliance on forward-looking statements. The Company undertakes no obligation to update

publicly or otherwise revise any forward-looking statements, whether because of new information or future events or otherwise, except as may be required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements, unless required by law.

Corporate Information

The Company was incorporated under the Business Corporations Act (British Columbia) on February 4th, 2011. SHARC Energy is publicly traded in Canada ([CSE:SHRC](#)), the United States ([OTCQB:INTWF](#)) and Germany ([Frankfurt:IWIA](#)). The head office of the Company is located at 1443 Spitfire Place, Port Coquitlam, British Columbia, V3C 6L4 and the registered and records office of the Company is located at 1443 Spitfire Place, Port Coquitlam, British Columbia, Canada, V3C 6L4.

The Company's wholly owned subsidiary, SHARC Energy Systems Inc. ("**SES**") was incorporated under the Business Corporations Act (British Columbia) on May 30th, 2011. On October 27th, 2015, the Company completed the acquisition (the "**Acquisition**") of SES pursuant to a share exchange agreement dated September 4th, 2015 (the "**Agreement**"). The Acquisition constituted a reverse takeover ("**RTO**").

The Company either wholly owns or owns a percentage of the following subsidiaries located in Canada and Australia:

Company	Location	Sep 30, 2021	Dec 31, 2020
		Ownership %	Ownership %
SHARC Energy Systems Inc. (" SES ")	Canada	100	100
SHARC Energy Systems Australia Pty Ltd. (" SHARC Australasia ") ⁽¹⁾	Australia	80	80
2336882 Ontario Inc. ⁽¹⁾	Canada	100	100

(1) The subsidiary was inactive.

Highlights

- i. **\$2.21 Million (M) raised through capital markets and security exercises.** Since the beginning of 2021 to the date of the MD&A, the Company raised \$0.45M (gross) through non-brokered equity private placements, \$1.48M through the exercise of stock options and warrants and 0.28M through the exercise of debenture warrants.
- ii. **National Western Center.** The National Western Center in Denver, Colorado, is pioneering the largest scale wastewater district-energy innovation in North America in construction to date. The National Western Center will rely on two SHARC™ systems placed in the heart of its 3.8-megawatt (MW) district energy system. The [Denver Post](#) recently reported the National Western Center system will "prevent 2,600 metric tons of carbon dioxide from being emitted into the atmosphere each year by circumventing the need to burn fossil fuels." The system shipped during Q3 2021.
- iii. **WashOut Laundry Retrofit.** The Company completed a retrofit installation of a PIRANHA T15 into WashOut Laundry, representing the first PIRANHA retrofit approved under the [FortisBC Custom Performance Program](#). WashOut is projected to save over 2,100 gigajoules per year of natural gas, saving 105 tonnes of greenhouse gas emissions annually.
- iv. **ELLA.** A 45-suite multi-family residential project in Vancouver, B.C. seeking to reduce its energy costs and carbon footprint, while future proofing against rising carbon tax, has installed a PIRANHA T10 HC. The unit is estimated to save the project 524 tonnes of CO₂ emissions reduction over its lifespan.

- v. **lelørn.** A 1,200 residential unit master planned development's heating and cooling needs will be met by utilizing a SHARC Energy low-carbon wastewater energy exchange system as part of a centralized energy facility. The system is expected to ship and install in Q4 2021.
- vi. **303 Battery.** This project, developed by [Sustainable Living Innovations, LLC](#), is a 15-story, 112-unit complex in Seattle's Belltown neighbourhood utilizing a PIRANHA T15 to assist the development in becoming one of the first residential towers to be certified as [Zero Net Energy](#) by the [International Living Future Institute](#).
- vii. **Trico LivingWell.** Calgary's newest older adult community will be installing two PIRANHA T15's in two thoughtfully-planned residences. The PIRANHA T15's will reduce up to 100% of the CO₂ emissions involved in the hot water production for the residences. These two units represent the 2nd and 3rd installation of a PIRANHA system in Alberta.
- viii. **Quarter over Quarter Results.** During the three months ended September 30, 2021, the Company reported revenues of \$1.42M, a loss of \$0.41M and an Adjusted EBITDA of \$0.02M. Revenue increased 234% over revenue comparative in 2020 of \$0.43M, the loss and comprehensive loss decreased 52% over comparative in 2020 of \$0.85M and Adjusted EBITDA improved by 106% over the 2020 comparative of an Adjusted EBITDA loss of \$0.37M.
- ix. **Year to date ("YTD") over YTD Results.** During the nine months ended September 30, 2021, the Company reported revenues of \$1.72M, a loss of \$2.27M and an Adjusted EBITDA loss of \$1.07M. Revenue increased 190% over revenue comparative in 2020 of \$0.59M, the loss and comprehensive loss increased 17% over comparative in 2020 of \$1.95M and Adjusted EBITDA loss decreased 19% over 2020 comparative of \$1.31M.
- x. **Sales Order Backlog and Sales Pipeline.** As at November 15, 2021, the Company reported a Sales Order Backlog of \$1.59M and a Sales Pipeline of \$5.25M. Please refer to Alternative Performance Measurements below for more information on Sales Order Backlog and Sales Order Pipeline

Core Business

SHARC Energy is changing the way we think about wastewater. One of the biggest challenges facing climate action is how the world will reduce carbon pollution associated with heating and hot water production in an economic and efficient way. SHARC Energy's systems can help with that. The Company provides users of its solutions the opportunity to use wastewater for the purposes of creating low carbon and energy efficient heating and cooling, with a primary focus on hot water production. In using wastewater for thermal energy exchange, SHARC Energy's systems provides the following opportunities:

- Significantly reducing the carbon emissions from current hot water production or space heating process.
- Operational and upfront capital cost savings through decreased utility bills, carbon tax, maintenance costs paid and upfront capital costs associated with some competitive renewable alternatives.
- Freshwater savings in cooling towers and improved efficiency of cooling processes

SHARC Energy is considered a pioneer in wastewater energy, an industry very much in its infancy. To the Company's knowledge, SHARC Energy is the only wastewater energy exchange company with several solutions that can address the thermal energy exchange needs of commercial, industrial, and multi-family residential buildings, as well as district energy systems. The solutions are scalable in size depending on access to wastewater flow and output requirements. The Company's business has been built through advocating and promoting the industry for over 10 years, patented and proprietary technology and the

delivery and installation of nearly 25 installations in 4 countries including the current largest wastewater district energy system in North America.

Overview of the Wastewater Energy Exchange Business

SHARC Energy supplies and services thermal energy exchange systems that provide the opportunity for recovering thermal energy from wastewater or rejecting thermal energy into wastewater for the purpose of creating low carbon and electrically efficient heating and cooling systems. These systems can be used by industrial, commercial or multi-family residential buildings to offset and significantly reduce the energy requirements and carbon emissions associated with heating and cooling.

SHARC systems, which are patented in Canada, can filter high volumes of wastewater flow for the purposes of extracting or rejecting thermal energy from or into wastewater. These systems are customer specific and typically paired with a heating or cooling process enabler such as a heat pump, air handler, chiller, etc. that are sold separately. A single SHARC system sale can vary depending on the size and scope of the project, with larger systems for larger capacities of wastewater and output achieved by supplying additional systems which in parallel drive multiples in sales value accordingly. The mix of models, scope and geography of each project impacts the overall sales revenue and margin.

Examples of SHARC system projects would be, but not limited too, wastewater energy-based district energy, micro-grids, large commercial and mix-use building developments and industrial applications like food processing, pulp and paper and textiles manufacturing.

These projects typically require detailed design support from third-party engineering firms and are developed and installed by mechanical contractors. SHARC systems are typically involved in a request for proposal (“RFP”) process and can be the specified system in the RFP process. SHARC Energy’s ability to supply equipment is subject to the progress of the bid, specification, design and build phases and therefore, these projects tend to have a longer sales cycle of 24 months or longer.

A PIRANHA system, which is a self-contained wastewater heat pump, can offset electric or natural gas boilers used in hot water production up to 100% while providing some air conditioning as a by-product of hot water production. These systems come in three sizes and two models and are sized accordingly based on the hot water demand for the implementation. A PIRANHA system requires a wastewater storage tank and solids pump that flows wastewater systematically through the PIRANHA to produce hot water. These systems are applicable for new build or retrofit implementations. A single PIRANHA system ranges in price depending on the size and model, with larger hot water demand achieved by supplying additional PIRANHA systems which in parallel drive multiples in sales value accordingly. The implementation and related costs of the PIRANHA system is site specific and subject to considerations such as available access to exiting wastewater pipes, space for installation and access or proximity to the mechanical or boiler room.

Examples of PIRANHA system projects would be, but not limited too, an apartment building, hotel, commercial laundry, breweries, distilleries, recreation facilities such as ice rinks, gyms and pools, senior care facilities and some industrial applications.

The Company currently sells its systems through a mix of direct and indirect sales channels. Direct sales team members are employed or contracted by SHARC Energy and help generate leads and manage the indirect sales network. The indirect sales network consists of Representatives and independent sales representatives (“ISR”) that operate on a resale or commission only basis. This provides SHARC Energy with a lower upfront cost model and provides extended market coverage across North America and some foreign regions while SHARC Energy continues to build awareness of the opportunity of wastewater.

SHARC Energy maintains a pipeline of prospective projects that it updates regularly to ensure that it is reflective of the sales opportunities that can convert into orders within approximately a rolling 24-month time horizon (“**Sales Pipeline**”). Not all these potential projects will proceed or proceed within the expected

timeframe and not all the projects that do proceed will be awarded to SHARC Energy. Additions and reductions are discussed in greater detail below in Alternative Performance Measures.

The market for SHARC Energy's products is expected to grow as an increasing number of organizations and individuals seek out cost effective solutions to meet their sustainability goals and governments around the world enact and strengthen environmental policies designed to combat climate change by promoting the adoption of low carbon and electrically efficient heating and cooling solutions.

Overview For the Nine Months Ended September 30, 2021 and Subsequent Events

Financial Developments

i. **Completion of \$0.45M Non-Brokered Private Placement Issuing Equity**

On January 26, 2021, the Company issued 1,500,000 common shares at a price of \$0.30 for gross proceeds of \$450,000 pursuant to a non-brokered private placement. Total finders' fees of \$22,500 in cash and 150,000 compensation warrants were incurred in the issuance. Each compensation warrant is exercisable into one common share of the Company at \$0.45 per common share for a period of two years following the date of the issuance. The Company incurred legal, regulatory and other share issuance costs of \$1,058.

ii. **Exercise of Warrants and Stock Options for Gross Proceeds of \$1.48M**

During the nine months ended September 30, 2021, the Company issued 5,265,215 common shares pursuant to the exercise of stock options and warrants for aggregate gross proceeds of \$1,477,190.

iii. **Exercise of Debenture Warrants for Gross Proceeds of \$0.28M and Conversion of Convertible Debt Face Value of \$1.59M**

During the nine months ended September 30, 2021, the Company issued 7,985,831 common shares pursuant to the conversion of \$1,278,000 of convertible debt. Furthermore, 284 debenture warrants were exercised for total proceeds of \$284,000. Upon issuance, the debentures were immediately converted into 2,073,125 common shares.

Subsequent to September 30, 2021, the Company issued 1,106,250 common shares pursuant to the conversion of \$310,000 of convertible debt.

Operational Developments

i. **Sales Order Backlog and Sales Pipeline Disclosure.**

As at November 15, 2021, the Company reported a Sales Order Backlog of \$1.59M and a Sales Pipeline of \$5.25M. Please refer to Alternative Performance Measurements below for more information on Sales Order Backlog and Sales Order Pipeline

ii. **National Western Center**

The National Western Center is pioneering the largest scale wastewater district-energy innovation in North America to date. The National Western Center will rely on two SHARC™ wastewater recovery systems placed in the heart of its 3.8-megawatt (MW) district energy system, [creating a low-carbon campus that is sustainable and regenerative](#). The first phase of development is expected to recover the thermal energy from 3,000 gallons of wastewater that would otherwise be wasted and go down the drain every minute.

The National Western Center's wastewater heat recovery system has already received widespread attention as an innovation to help developers align with the GHG reduction goals set forth in [Denver's Climate Action Plan](#). The [Denver Post](#) recently reported the National Western Center system will "prevent 2,600 metric tons of carbon dioxide from being emitted into the atmosphere each year by circumventing the need to burn fossil fuels."

The system shipped during Q3 2021.

iii. **leləm**

leləm, which means home in the Musqueam language *hən̓q̓əmi̓həm̓*, is a master planned community in the University Endowment Lands developed by [Musqueam Capital Corporation](#). The 1,200 residential unit development's heating and cooling needs will be met by utilizing a SHARC Energy low-carbon wastewater energy exchange system as part of a centralized energy facility.

The development is consistent with the recommendations of the United Nations Environment Programme (UNEP) which has identified low carbon district energy systems as a best practice to addressing the global climate challenge. The report states a transition to such systems, combined with energy efficiency measures, could contribute as much as 58 per cent of the carbon dioxide (CO₂) emission reductions required in the energy sector by 2050 to keep global temperature rise to within 2-3 degrees Celsius.

District energy systems utilizing wastewater energy like the **leləm** project will benefit from significant carbon savings, energy efficiency and freshwater savings compared to current standards. As witnessed by the recent heat waves in British Columbia, balancing both heating and cooling loads globally is critical. Wastewater based district energy systems can provide consistent year-round environmental and operating efficiencies to both heating and cooling loads.

The system is anticipated to be delivered and installed in Q4 2021.

iv. **303 Battery**

303 Battery, by [Sustainable Living Innovations, LLC](#) ("SLI"), is a 15-story, 112-unit complex in Seattle's Belltown neighbourhood utilizing a PIRANHA T15 to assist the development in becoming one of the first residential towers to be certified as [Zero Net Energy](#) by the [International Living Future Institute](#).

SLI is a leader in building affordable multi-family residences. It implements innovative panelized construction techniques and energy-saving technologies to reduce a building's carbon footprint to build the world's most efficient residential buildings.

Arlan Collins, CEO of SLI said "We are pleased to be working with SHARC Energy on our 303 Battery project – they have been a great partner and we look forward to seeing the results of our combined technologies help the environment."

The unit shipped during Q3 2021.

v. **Trico Livingwell**

Trico LivingWell is Calgary's newest older adult living community. These communities are designed for those who embrace independence and active living – while facilitating inclusivity and togetherness through a healthier, more empathetic and personalized approach to aging.

"Trico LivingWell is the first older adult community in Canada pursuing the vigorously vetted International WELLBuilding Standard® version 2 (WELL v2™) Certification in advancing human health and well-being," says Grace Su, Executive Director at Trico Living Well Inc.. "Our intentional decision to incorporate this system is founded on our corporate philosophy of 'Doing Well by Doing Good', to be social and environmental conscientious to people, communities and mother earth."

These two units were shipped in Q3 2021 and represent the 2nd and 3rd installation of a PIRANHA system in Alberta.

vi. **British Columbia Rebate Programs**

British Columbia, Canada, has some of North America's most progressive subsidy programs for energy studies and capital incentives for fuel switching and other electrification measures. These programs help subsidize the purchase and installation of SHARC Energy equipment in both new build and retrofits of industrial, commercial and multi-family residential buildings.

CleanBC Custom and Custom-Lite Programs are funded by the Province of British Columbia and the Government of Canada and is administered by BC Hydro. In April 2021, the Company shipped its first PIRANHA T10 HC accepted for rebate in the new [ELLA Development](#) under this program.

FortisBC Custom Performance Program is funded and administered by FortisBC for natural gas and/or electricity energy-efficiency projects tailored to implementation site. In March 2021, the Company installed its first PIRANHA T15 in a retrofit implementation project for [Washout Laundry](#), a commercial laundry.

The Company is leveraging these rebate programs and others for the purposes of generating Sales Pipeline and Sales Order Backlog.

vii. **Representative Network Development**

The Company revamped its distribution network for SHARC Energy products starting in 2020 by adding 10 that provide the Company sales coverage across most Canadian provinces and American states. Most deals in our pipeline will be fulfilled through these Representatives and this number continues to grow as Reps provide invaluable engagement with our buyers in the contractor and engineering community across all aspects of industrial and commercial markets that would otherwise be challenging for SHARC to reach with our internal resources

Industry Developments

i. **New York State Energy Research & Development Authority ("NYSERDA") Funding Wastewater Energy Exchange Feasibility**

The [New York State Energy Research & Development Authority](#) ("NYSERDA") promotes energy efficiency and the use of renewable energy source with a mission to advance clean energy innovation and investments to combat climate change, improving the health, resiliency, and prosperity of New Yorkers and delivering benefits equitably to all.

Through [PON 4614 Community Heat Pump Systems](#), NYSEDA has identified and funded [22 projects entering Phase 1 of the program](#), of which at minimum 13 include feasibility studies for Wastewater Energy Exchange amongst other carbon reducing and electrical efficiency measures.

This shows the growing awareness for the power of wastewater and can be viewed as a result of the advocating by SHARC Energy and its CEO and Chairman, Lynn Mueller.

Mr. Mueller and the SHARC Energy team has built relationships with and through NYSERDA, presenting on wastewater heat exchange opportunities to potential PON 4614 Community Heat Pump Systems project submitters and other NYSERDA funding opportunities helping New York State communities think of new ideas to help achieve their climate action goals.

ii. **Congresswoman Marcy Kaptur visit to DC Water**

U.S. House Representative **Marcy Kaptur**, Chairwoman of the House Appropriations Subcommittee on Energy and Water Development, toured the U.S. capital's DC Water Headquarters ("**DC Water HQ**") on March 9, 2021.

The iconic DC Water HQ, constructed on the banks of the Anacostia River in 2017, was recently designated **LEED Platinum by the U.S Green Building Council**. That designation was enabled by the SHARC wastewater energy recovery system's ability to reduce GHG emissions and fossil fuel use by capturing the thermal energy in wastewater that would have normally been sent down the drain — and by also providing electrically efficient cooling resulting in reduced freshwater usage of the buildings cooling towers.

"I have never seen a technology that could have as positive of an impact on energy as what I have seen at the DC Water HQ," said Congresswoman Kaptur after her visit.

Since its implementation at **DC Water HQ**, the SHARC system has been operating on a heating and cooling ratio of roughly 3.3% and 96.7%, respectively, showcasing its ability to operate in both heating and cooling applications. Through the usage of the SHARC system, the building has been able to prevent the emission of approximately 12.6 metric tonnes of carbon dioxide due to heating by fossil fuels annually, the equivalent of planting 573 trees. In applications requiring a higher degree of heating, these figures would be significantly increased. Furthermore, in its cooling operation, it is estimated that the SHARC system results in a reduction of 1.5 million gallons of freshwater annually that would otherwise be required for the cooling towers.

Selected Annual Financial Information

	Year Ended December 31, 2020	Year Ended December 31, 2019	Year Ended December 31, 2018
Revenue	630,568	143,584	530,864
Loss from continuing operations	(2,894,339)	(3,294,786)	(4,428,538)
Loss for the year	(2,894,339)	(4,499,945)	(5,896,476)
Continuing operations Basic and Diluted Loss Per Share	(0.05)	(0.08)	(0.13)
Total Basic and Diluted Loss per Share	(0.05)	(0.11)	(0.17)
	As at December 31, 2020	As at December 31, 2019	As at December 31, 2018
Total assets	4,370,634	1,070,761	5,878,525
Long-term liabilities	5,208,145	3,050,251	3,605,524

2018 into 2019 was a period of research and development transitioning into a sales driven organization. We intended to commercialize through two sales models:

- Equipment sales in North America and outside of the UK as an Original Equipment Manufacturer
- Design, Build, Finance, and Operate (“**DBFO**”) in the UK

In 2018, the Company began construction on two DBFO projects, Aqualibrium and Clyde Gateway through equity financing, government grants and third-party loans. The DBFO model required significant human and financial capital and as SHARC Energy entered 2019, the Company was unable to manage the growing capital investment required to bring the projects to completion. In the back half of 2019, the Company entered insolvency procedures with SHARC Energy Limited (“**SHARC UK**”) and SHARC Highlands Ltd. (“**Highlands**”) and began the process of restructuring operations to focus on a lower cost sales model.

During 2020, the Company restructured and recapitalized its balance sheet through the Settlement Agreements with Debentureholders of the Maturing Debentures and raising of capital through a combination of convertible debt, equity and equity unit financing. The Company continued to build and grow its focused equipment sales model through a combination of direct and indirect sales network. SHARC Energy entered 2021 capitalized for over 12 months of operation with nearly \$3.3M in working capital.

Summary of Quarterly Results

A summary of selected information for each of the eight most recent quarters is as follows:

Three Months Ended	Total Revenue (\$)	Loss from continuing operations		Income (Loss) for the period		Total Assets (\$)
		Total (\$)	Per Share (\$)	Total (\$)	Per Share (\$)	
September 30, 2021	1,423,787	(405,084)	(0.00)	(405,084)	(0.00)	5,887,275
June 30, 2021	107,022	(1,014,679)	(0.01)	(1,014,679)	(0.01)	5,524,125
March 31, 2021	190,212	(850,057)	(0.01)	(850,057)	(0.01)	5,923,910
December 31, 2020	36,624	(752,282)	(0.02)	(752,282)	(0.02)	4,370,634
September 30, 2020	426,497	(1,042,339)	(0.02)	(1,042,339)	(0.02)	2,147,081
June 30, 2020	112,772	(228,442)	—	(228,442)	—	1,886,917
March 31, 2020	54,675	(871,276)	(0.02)	(871,276)	(0.02)	2,236,219
December 31, 2019	19,388	(615,704)	(0.02)	1,093,660	(0.03)	1,070,761

During the second half of 2019, the Company decided to restructure its operations towards a lower cost sales model and entered insolvency in the UK which led to a write off of all assets and liabilities associated with the UK operations. The UK operations have been reported as discontinued operations in the consolidated financial statements for the year ended December 31, 2019.

In the three months ended March 31, 2020, the Company completed equity and convertible debt financing totalling approximately \$2.69M and continued its focus and investment in OEM sales. In the three months ended June 30, 2020, the Company entered into settlement agreements with maturing debenture holders that resulted in a gain on debt settlement of \$585,750 and raised \$2.7M in convertible debt financing to help facilitate the terms of the settlement agreements. In the three months ended September 30, 2020, the Company saw the largest revenues of the past 8 quarters as the Company delivered wastewater holding tanks to be included as part of a future SHARC system installation and two PIRANHA units - the 1st to the United States and the 2nd to Australia and 1st in a senior’s living facility. In the three months ended December

31, 2020, the Company raised \$3.0M that provided the Company with enough working capital for the next 12 months of operations.

In the first half of 2021, the Company raised \$2.0M through the exercise of warrants, debenture warrants, and options, and the issuance of common shares through private placement. Furthermore, SHARC Energy shipped and installed its first retrofit implementation of a PIRANHA T15 under the FortisBC Custom Performance Program and its first PIRANHA T10 HC under the CleanBC Custom-Lite program.

In the third quarter of 2021, the Company shipped a SHARC system and multiple PIRANHA systems, resulting in the largest revenue and first Adjusted EBITDA positive quarter in the Company's history.

Overall Financial Performance

The consolidated statements of financial position as of September 30, 2021, indicate a cash position of \$3,143,820 (December 31, 2020 - \$3,101,267) and total current assets of \$5,487,951 (December 31, 2020 - \$3,917,918). Current liabilities at September 30, 2021, total \$2,822,466 (December 31, 2020 - \$600,921).

As at September 30, 2021, the Company had working capital of \$2,665,485 (December 31, 2020 – working capital of \$3,316,997).

During the three months ended September 30, 2021, the Company reported a loss of \$405,084 (\$Nil basic and diluted loss per share) on revenue of \$1,423,787 and a gross margin of \$610,985. This compared to a loss of \$848,265 (\$0.01 basic and diluted loss per share) on revenue of \$426,497 and a gross margin of \$153,701, for the three months ended September 30, 2020.

During the nine months ended September 30, 2021, the Company reported a loss of \$2,269,820 (\$0.03 basic and diluted loss per share) on revenue of \$1,721,021 and a gross margin of \$735,786. This compared to a loss of \$1,947,983 (\$0.04 basic and diluted loss per share) on revenue of \$593,944 and a gross margin of \$265,659, for the nine months ended September 30, 2020.

Discussion of Operations

Three months ended September 30, 2021 compared with three months ended September 30, 2020

SHARC Energy's loss for the period totaled \$405,084 for the three months ended September 30, 2021, or a basic and diluted loss per share of \$Nil. This compares with a loss of \$848,265 with basic and diluted loss per share of \$0.01 for the three months ended September 30, 2020. The decrease of \$443,181 in loss for the period was principally because:

- For the three months ended September 30, 2021, revenue increased by \$997,290, cost of sales increased \$540,006 and the gross margin increased by \$457,284.
 - For the three months ended September 30, 2021, revenue consisted of \$30,600 from equipment leases, \$7,375 from service and service agreement revenue from Vancouver, B.C. and Greater Vancouver Region installations and \$1,385,812 from the shipment of SHARC and PIRANHA systems. This compared to the three months ended September 30, 2020, where revenue consisted of \$30,600 from equipment leases, \$5,710 from service and service agreement revenue from Vancouver, B.C. and Greater Vancouver Region installations and \$390,187 from shipment of PIRANHA systems and SHARC system ancillary equipment.
 - Cost of goods sold in the three months ended September 30, 2021 consisted of costs associated with PIRANHA and SHARC system cost of sales and service and rental

expense. For the three months ended September 30, 2020, cost of goods sold costs consisted of costs associated with PIRANHA cost of sales, service and rental expense and SHARC ancillary equipment costs.

- For the three months ended September 30, 2021, interest and financing expense decreased by \$18,974. This is primarily due to decreased accretion expense on convertible debt due to the decrease in face value of debt outstanding.
- For the three months ended September 30, 2021, wages and benefits increased by \$40,989. The Company averaged an employee headcount of 13 during the three months ended September 30, 2021, compared to 10 during the comparative quarter.
- For the three months ended September 30, 2021, consulting expenses decreased by \$66,106. The expense consists of fees paid to the Chief Financial Officer and investor relations, sales, management, marketing and media consultants. The decrease is largely in part to a decrease in use of management consultants.
- For the three months ended September 30, 2021, travel increased by \$30,066. This is due to the loosening of COVID-19 restrictions across North America which allowed for increased business activity requiring travel in comparison to the comparative quarter.

Nine months ended September 30, 2021 compared with nine months ended September 30, 2020

SHARC Energy's loss for the period totaled \$2,269,820 for the nine months ended September 30, 2021, or a basic and diluted loss per share of \$0.03. This compares with a loss of \$1,947,983 with basic and diluted loss per share of \$0.04 for the nine months ended September 30, 2020. The increase of \$321,837 in loss for the period was principally because:

- For the nine months ended September 30, 2021, revenue increased by \$1,127,077, cost of sales increased \$656,950 and the gross margin increased by \$470,127.
 - For the nine months ended September 30, 2021, revenue consisted of \$91,800 from equipment leases, \$35,367 from service and service agreement revenue from Vancouver, B.C. and Greater Vancouver Region installations and \$1,593,854 from sales and installation of SHARC and PIRANHA systems. This compared to the nine months ended September 30, 2020, where revenue consisted of \$91,800 from equipment leases, and \$43,817 from service and service agreement revenue from Vancouver, B.C. and Greater Vancouver Region installations and \$458,327 for the sale of SHARC and PIRANHA products and ancillary equipment.
 - Cost of goods sold in the nine months ended September 30, 2021 consisted of costs associated with PIRANHA, including retrofit implementation related costs, and SHARC systems, service expense and rental expense. For the nine months ended September 30, 2020, cost of goods sold costs consisted of costs associated with PIRANHA and SHARC systems, service and rental expense.
- For the nine months ended September 30, 2021, interest and financing expense decreased by \$158,276. This is primarily due to decreased accretion expense on convertible debt as a result of the prior year period including 12% convertible debt accretion that was settled during the nine months ended September 30, 2020.
- For the nine months ended September 30, 2021, wages and benefits decreased by \$20,222.

The Company averaged an employee headcount of 12 during the nine months ended September 30, 2021, compared to 9 during the comparative period. This was offset by National Research Council of Canada Industrial Research Assistance Program (“**NRC-IRAP**”) funding under the Innovation Assistance Program (“**IAP**”) of \$175,019 which offset an increase in headcount.

- For the nine months ended September 30, 2021, research and development increased by \$45,295. The increase is due to certification, programming and development costs for the PIRANHA series.
- For the nine months ended September 30, 2020, the Company had a gain on debt settlement of \$587,857 offset by a revaluation of warrants on debt settlement of 194,074. On May 29, 2020, the Company settled with all holders (“**Debentureholders**”) of the Company’s 12% unsecured, convertible debentures which were set to mature on May 30, 2020 and June 29, 2020 (the “**Maturing Debentures**”). The Debentureholders have entered into settlement agreements with the Company (the “**Settlement Agreements**”) pursuant to which the Debentureholders accepted 75% cash payout of the outstanding principal amount of the Maturing Debentures, the payout of any accrued and unpaid interest up to the date of maturity and the amendment of 1,673,571 common share purchase warrants (the “**Warrants**”) in consideration for the cancellation of the Maturing Debentures and a release of the Company’s obligations under the Maturing Debentures. The expiry date of the Warrants will be extended by two years from May 30, 2020 and June 29, 2020 to May 30, 2022 and June 29, 2022, respectively, and the exercise price of the Warrants are repriced to \$0.25 from \$1.05 (collectively, the “**Warrant Amendments**”). Pursuant to the Settlement Agreements, the Company has recognized a gain on debt settlement of \$585,750. The fair value of the Warrants Amendment was \$194,074 estimated by using the Black-Scholes valuation model with the following assumptions: expected dividend yield of 0%, expected volatility of 123.44% which is based on historical volatility, risk-free rate of return of 0.26% and an expected maturity of 2 years and was recorded as Revaluation of warrants on debt settlement.

Alternative Performance Measures

Management evaluates the Company’s performance using a variety of measures, including “Adjusted EBITDA”, “Sales Pipeline” and “Sales Order Backlog”. The non-IFRS measures should not be considered as an alternative to or more meaningful than revenue or net loss. These measures do not have a standardized meaning prescribed by IFRS and therefore they may not be comparable to similarly titled measures presented by other publicly traded companies and should not be construed as an alternative to other financial measures determined in accordance with IFRS. The Company believes these non-GAAP financial measures provide useful information to both management and investors in measuring the financial performance and financial condition of the Company. Management uses these and other non-IFRS financial measures to exclude the impact of certain expenses and income that must be recognized under IFRS when analyzing consolidated underlying operating performance, as the excluded items are not necessarily reflective of the Company’s underlying operating performance and make comparisons of underlying financial performance between periods difficult. From time to time, the Company may exclude additional items if it believes doing so would result in a more effective analysis of underlying operating performance. The exclusion of certain items does not imply that they are non-recurring.

Adjusted EBITDA

	Three months Ended September 30, 2021 \$	Three months Ended September 30, 2020 \$	Nine months Ended September 30, 2021 \$	Nine months Ended September 30, 2020 \$
Loss before income taxes	(407,994)	(848,265)	(2,288,471)	(2,431,681)
Adjustments:				
Interest and financing expense	273,251	292,225	830,687	988,963
Depreciation	37,758	35,784	111,123	105,275
Bad debt recovery	-	-	-	(7,311)
Share-based payments	64,464	71,332	331,891	363,781
Expenses paid by shares	32,500	40,452	86,450	140,951
Foreign exchange	(20,675)	2,081	(10,354)	2,397
Gain on debt settlement	-	-	-	(587,857)
Revaluation of warrants on debt settlement	-	-	-	194,074
NRC-IRAP Funding	(684)	(16,262)	(175,703)	(81,307)
Warranty expense	41,654	-	47,654	-
Adjusted EBITDA loss	20,274	(422,653)	(1,066,723)	(1,312,715)

Adjusted EBITDA is a non-IFRS financial measure and does not have any standardized meaning prescribed by IFRS and is therefore unlikely to be comparable to similar measures presented by other issuers. See "Non-IFRS Measure" below for additional information.

For the three months ended September 30, 2021, Adjusted EBITDA was \$20,274 compared with a loss of \$422,653 for the comparative period. For the nine months ended September 30, 2021, Adjusted EBITDA loss was \$1,066,723 compared with \$1,312,715 for the comparative period. This cash flow positive quarter and year to date decrease was due to increased revenue and gross margin.

Sales Pipeline

Sales Pipeline is defined as qualified prospective projects and installations that could convert into orders within approximately 24 months. Not all these potential projects and installations will proceed or proceed within the expected timeframe and not all the projects that do proceed will be awarded to SHARC Energy. Nevertheless, over time, this number gives a reasonable metric of changes in market activity and anticipated growth of the industry.

As of November 15, 2021, the Company has \$5.25M in Sales Pipeline.

Sales Order Backlog

Sales Order Backlog refers to the balance of unrecognized revenue from sales orders received with a deposit and/or shipment date and contracted projects, where such revenue is recognized over the period of the contract by reference to the stage of completion of each contract.

As of November 15, 2021, the Company has \$1.59M in Sales Order Backlog.

Non-IFRS Measure

Adjusted EBITDA is a supplemental, non-GAAP financial measure. EBITDA is defined by the Company as earnings before interest, income taxes, depreciation and amortization. Adjusted EBITDA, as presented, additionally excludes impairment charges, all other non-cash items and one-time transaction fees. Management evaluates the Company's performance using a variety of measures, including providing Adjusted EBITDA, sales pipeline and sales order backlog which is useful to investors' understanding and

assessment of the Company's ongoing continuing operations and prospects for the future and it is used by the financial community to evaluate the market value of companies considered to be in similar businesses. Since Adjusted EBITDA is not a measure of performance calculated in accordance with IFRS, it should not be considered in isolation of, or as a substitute for, measures of performance prepared in accordance with IFRS. Adjusted EBITDA, as calculated and reconciled in the table above, may not be comparable to similarly titled measures employed by other companies. In addition, Adjusted EBITDA is not necessarily a measure of our ability to fund our cash needs.

Sales Order Backlog

Additions to Sales Order Backlog will be when a purchase order, deposit and/or shipment date is received from a customer or manufacturer representative or a contract is signed for the supply or service of a system. Reductions to the amount in sales order backlog arise when units are shipped, and revenue is recognized or when a contract has been recognized by the stage of completion or completed and fulfilled.

Sales Pipeline

Additions to the amount in the Sales Pipeline come from situations where the Company has been specified on a request for proposal ("RFP"), has been specified on a winning bid in an RFP process, has been included in a stage of design for a project, the project has been verbally awarded by customer, a signed sales quote or not to exceed sales quote has been received or a deposit has been received without a firm shipment date.

Reductions to the amount in the Sales Pipeline arise when the Company loses a quote or bid, the project owner decides not to proceed with the project, the final design changes the equipment selection originally quoted or, where a quote in the pipeline is converted to the order book and therefore, converted into Sales Order Backlog.

Liquidity and Financial Position

As of September 30, 2021, the Company has accumulated a deficit of \$27,809,205 and has positive working capital of \$2,665,485. The Company will continue to pursue opportunities to raise additional capital through equity markets and/or debt to fund its operating activities. Management anticipates it has sufficient working capital to maintain its activities for the subsequent 12 months.

As of September 30, 2021, the Company's cash balance was \$3,143,820 (December 31, 2020 - \$3,101,267) and the Company had working capital of \$2,591,062 (December 31, 2020 – working capital of \$3,316,997).

As of September 30, 2021, the Company had 95,355,632 common shares issued and outstanding, 31,092,143 warrants outstanding that would raise \$8,901,429 if exercised in full, 5,919,875 options outstanding that would raise \$954,892 if exercised in full, and 380 debenture warrants outstanding that would raise \$679,303 if exercised in full including the warrants attached.

Cash used in continuing operating activities was \$1,850,189 for the nine months ended September 30, 2021. Operating activities were affected by the loss of \$2,344,243 partially offset by non-cash expenses of \$1,298,381 and a negative change in non-cash working capital balances of \$804,327 largely because of an increase in accounts payable and accrued liabilities offset by an increase in accounts receivables and inventory.

The Company has the following undiscounted lease payments:

Not later than one year	135,827
Later than one year and not later than 5 years	254,064
September 30, 2021	389,891

The Company has the following convertible debt payments over the next 5 years:

	March 8, 2022	May 9, 2022	June 28, 2022	Feb. 13, 2023	Feb.24, 2023	May 29, 2023	June 12, 2023	Total
	\$	\$	\$	\$	\$	\$	\$	\$
2021	28,400	24,400	22,000	14,215	1,540	18,950	5,795	115,300
2022	720,729	626,538	571,269	28,430	3,080	37,900	11,590	1,999,536
2023	-	-	-	1,425,714	154,828	1,911,031	585,198	4,076,771
2024	-	-	-	-	-	-	-	-
2025	-	-	-	-	-	-	-	-
	749,129	650,938	593,269	1,468,359	159,448	1,967,881	602,583	6,191,607

Related Party Transactions

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly. Key management personnel include officers and directors.

The Company incurred the following charges with key management personnel:

	Three months Ended September 30, 2021 \$	Three months Ended September 30, 2020 \$	Nine months Ended September 30, 2021 \$	Nine months Ended September 30, 2020 \$
Consulting fees ⁽ⁱ⁾	39,000	33,000	110,000	105,500
Wages and benefits ⁽ⁱⁱ⁾	89,050	102,500	263,592	273,733
Share-based payments ⁽ⁱⁱⁱ⁾	51,838	51,190	268,752	188,563
	179,888	186,690	642,344	567,796

- (i) The Company paid consulting fees to companies controlled by the Chief Financial Officer, the former Chief Operating Officer and former Senior Vice President of Finance.
- (ii) The Company paid wages and benefits to the Chief Executive Officer and Director, a Director, the Chief Operating Officer, the former Senior Vice President of Finance.
- (iii) Share-based payments was recognized in connection with the vesting of options granted to directors and officers of the Company in the amount of \$51,838 and \$268,752 during the three and nine months ended September 30, 2021 (September 30, 2020 - \$51,190 and \$200,484). Furthermore, options were terminated and cancelled during the period which resulted in reversal of \$Nil (September 30, 2020 - \$11,921).

The following table summarizes the above compensation paid to each related party.

	Three months Ended September 30, 2021 \$	Three months Ended September 30, 2020 \$	Nine months Ended September 30, 2021 \$	Nine months Ended September 30, 2020 \$
Lynn Mueller	50,000	50,000	150,000	174,400
Daryle Anderson	-	22,500	-	67,500
Hanspaul Pannu	39,000	33,000	110,000	99,000
Jas Sahota	-	-	-	8,333
Matt Engelhardt	39,050	30,000	113,592	30,000
Total	128,050	135,500	373,592	379,233

Other transactions with related parties included:

Included in accounts payable is \$2,256 (December 31, 2020 – \$Nil) due to related parties.

	September 30, 2021 (\$)	December 31, 2020 (\$)
Matt Engelhardt	2,256	—
Total	2,256	—

Share Capital

As of the date of this MD&A, the Company had 96,491,882 (December 31, 2020 – 78,406,348) issued and outstanding common shares.

Warrants outstanding for the Company at the date of this MD&A were as follows:

Warrants	Expiry Date	Exercise Price
1,057,143	November 22, 2021	\$0.35
1,342,617	March 8, 2022	\$0.40
2,078,790	May 3, 2022	\$0.40
859,650	June 28, 2022	\$0.40
7,027,596	February 11, 2022	\$0.25
103,572	May 30, 2022	\$0.25
483,571	June 29, 2022	\$0.25
1,000,100	December 18, 2022	\$0.45
700,000	December 23, 2022	\$1.00
150,000	January 26, 2023	\$0.45
6,070,000	February 13, 2023	\$0.20
1,420,000	February 24, 2023	\$0.20
6,565,997	May 29, 2023	\$0.25
2,233,107	June 12, 2023	\$0.25

Stock options outstanding for the Company at the date of this MD&A were as follows:

Options	Expiry Date	Exercise Price
333,000	October 29, 2024	\$0.09
2,485,000	January 19, 2025	\$0.075
950,000	February 26, 2025	\$0.125
200,000	March 16, 2025	\$0.105
700,000	July 15, 2025	\$0.25
1,221,875	December 20, 2025	\$0.345

Debenture Warrants outstanding for the Company at the date of this MD&A were as follows:

Debenture Warrants	Expiry Date	Exercise Price
80	May 9, 2022	\$1,000
33	June 28, 2022	\$1,000
15	December 20, 2022	\$1,000
93	February 13, 2023	\$1,000
19	February 24, 2023	\$1,000
100	May 29, 2023	\$1,000
40	June 12, 2023	\$1,000

Subsequent Events

Subsequent to September 30, 2021:

- [a] Holders of convertible debentures converted \$310,000 of principal into 1,106,250 common shares.
- [b] 30,000 stock options were exercised for gross proceeds of \$2,250.

Estimates, Judgments and Assumptions

The preparation of the Company's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates and assumptions are continually evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results could differ from these estimates.

The areas which require management to make significant judgments, estimates and assumptions in determining carrying values include, but are not limited to:

Critical Judgments

The following are critical judgments that management has made in the process of applying accounting policies and that have the most significant effect on the amounts recognized in the Financial Statements:

- I. Research costs are recognized as an expense when incurred but development costs may be capitalized as intangible assets if certain conditions are met as described in IAS 38, Intangible Assets. Management has determined that development costs do not meet the conditions for capitalization under IAS 38 and all research and development costs have been expensed.
- II. The Company recognizes the deferred tax benefit related to deferred income and resource tax assets to the extent recovery is probable. Assessing the recoverability of deferred tax assets requires management to make significant estimates of future taxable profit. In addition, future changes in tax laws could limit the ability of the Company to obtain tax deductions from deferred income and resource tax assets.
- III. In March 2020, the World Health Organization declared coronavirus COVID-19 a global pandemic. This contagious disease outbreak, which has continued to spread, and any related adverse public health developments, has adversely affected workforces, economies and financial markets globally, potentially leading to an economic downturn. It is not possible for the Company to predict the duration or magnitude of the adverse results of the outbreak and its effect on the Company's business or ability to raise funds.

Estimation Uncertainty

The following are key assumptions concerning the future and other key sources of estimation uncertainty that have a significant risk of resulting in a material adjustment to the carrying amount of assets and liabilities within the next financial year:

- i. Provisions for income taxes are made using the best estimate of the amount expected to be paid based on a qualitative assessment of all relevant factors. The Company reviews the adequacy of these provisions at the end of the reporting period. However, it is possible that at some future date an additional liability could result from audits by taxation authorities. Where the final outcome of these tax-related matters is different from the amounts that were originally recorded, such differences will affect the tax provisions in the period in which such determination is made.
- ii. Warranty provisions are recognized for the future obligations to provide services for the repairs and maintenance of products sold to its customers. The Company assesses its warranty provision based on experience. Actual costs incurred may differ from those amounts estimated.
- iii. The Company estimates the net realizable values of inventories, taking into account the most reliable evidence available at each reporting date. The future realization of these inventories may be affected by future technology or other market drive changes that may reduce future selling prices.
- iv. The Company has service agreements with regards to some of its product sales which requires management to make judgments regarding the timing and allocation of revenue. Specifically, installation is generally not assumed to have standalone value and is often recognized on the same basis as the remainder of the services fees. However, the Company defers the recognition of revenue associated with fees for services agreements or warranty costs that are built in to the original sales price and recognizes the associated revenue evenly over the term of the service or warranty is provided.
- v. The equity component of the convertible debenture is calculated using a discounted cash flow method which requires management to make an estimate on an appropriate discount rate.

Capital Management

The Company's objective when managing capital is to safeguard the Company's ability to continue as a going concern in order to support the development of its business and maintain the necessary corporate and administration functions to facilitate these activities. The capital of the Company consists of items included in shareholders' deficiency.

The Company manages and adjusts its capital structure when changes to the risk characteristics of the underlying assets or changes in economic conditions occur. To maintain or adjust the capital structure, the Company may attempt to raise new funds.

There were no changes to the Company's approach to capital management during the period. The Company is not subject to externally imposed capital requirements.

Financial Instruments

Fair value

IFRS 13 establishes a fair value hierarchy for financial instruments measured at fair value that reflects the significance of inputs used in making fair value measurements as follows:

Level 1 – quoted prices in active markets for identical assets or liabilities;

Level 2 – inputs other than quoted prices included in Level 1 that are observable for the asset or liabilities, either directly (i.e. as prices) or indirectly (i.e. from derived prices); and

Level 3 – inputs for the asset or liability that are not based upon observable market data.

The fair value of cash is based on Level 1 inputs. The fair value of the Company's receivables, accounts payable and accrued liabilities, and loans payable approximate their carrying values due to the short-term to maturity. The fair value of long-term liabilities are initially recorded at fair value and subsequently carried at amortized cost using rates comparable to market interest rates. The carrying value of the Company's lease liabilities is measured as the present value of the discounted future cash flows.

[a] Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Company's cash and receivables are exposed to credit risk. The Company reduces its credit risk on cash by placing these instruments with institutions of high credit worthiness. Receivables are primarily from sales or loans. The Company believes these parties to be of sound creditworthiness, and to date, all receivables have been settled in accordance with agreed upon terms and conditions. As at September 30, 2021, the Company is exposed to nominal credit risk arising from receivables.

[b] Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities. The Company manages liquidity risk by maintaining sufficient cash balances to enable settlement of transactions on the due date. The Company addresses its liquidity through debt financing. While the Company has been successful in securing financings in the past, there is no assurance that it will be able to do so in the future.

[c] Market risk

[i] Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As at September 30 2021, the Company is not exposed to any significant interest rate risk.

Risks and Uncertainties

Manufacturing Risks

For the successful development of the Company's manufacturing operations, the Company will require maintenance of production equipment, hiring and retaining of managerial personnel and skilled labour and maintaining of desirable levels of production. There can be no assurance that the Company will be able to achieve and sustain these goals. The Company's future success also depends on its ability to successfully achieve expected manufacturing capacity in a cost-effective and efficient manner. If the Company cannot do so, it may be unable to achieve and sustain profitability. The Company's ability to achieve expected production capacity is subject to significant risks and uncertainties, including the following: (a) delays and unexpected costs as a result of a number of factors, many of which may be beyond the Company's control, such as its ability to secure successful contracts with equipment vendors, (b) failure to effectively break in new equipment, (c) delays or denial of required approvals by relevant government authorities, (d) unavailability of manufacturing inputs; and (e) failure to execute its expansion plans effectively.

Regulatory Risks

The activities of the Company will be subject to intense regulation by governmental authorities. Achievement of the Company's business objectives are contingent, in part, upon compliance with regulatory requirements enacted by these governmental authorities and obtaining all regulatory approvals, where necessary, for the sale of its products. The Company cannot predict the time required to secure all appropriate regulatory approvals for its products, or the extent of testing and documentation that may be required by governmental authorities. Any delays in obtaining, or failure to obtain regulatory approvals would significantly delay the development of markets and products and could have a material adverse effect on the business, results of operations and financial condition of the Company.

Change in Laws, Regulations and Guidelines

The Company's operations will be subject to a variety of laws, regulations and guidelines relating to the manufacture, management, transportation, storage and disposal of untreated wastewater but also including laws and regulations relating to health and safety, the conduct of operations and the protection of the environment. Changes to such laws, regulations and guidelines due to matters beyond the control of the Company may cause adverse effects to the Company's operations.

Lack of Operating History

The Company has only recently started to carry on its business. The Company is therefore subject to many of the risks common to early-stage enterprises, including under-capitalization, cash shortages, limitations with respect to personnel, financial, and other resources and lack of revenues. The failure by the Company to meet any of these conditions could have a materially adverse effect on the Company and may force it to reduce, curtail, or discontinue operations. There is no assurance that the Company will be successful in achieving a return on shareholders' investment and the likelihood of success must be considered in light of the early stage of operations. The Company may not successfully address all of the risks and uncertainties or successfully implement its existing and new products and services. If the Company fails to do so, it could materially harm its business and impair the value of its common stock, resulting in a loss to shareholders. Even if the Company accomplishes these objectives, the Company may not generate the anticipated positive cash flows or profits. No assurance can be given that the Company can or will ever be successful in its operations and operate profitably.

Reliance on Management and Key Personnel

The success of the Company is dependent upon the ability, expertise, judgment, discretion and good faith of its senior management. While employment agreements are customarily used as a primary method of retaining the services of key employees, these agreements cannot assure the continued services of such employees. The Company attempts to enhance its management and technical expertise by recruiting qualified individuals who possess desired skills and experience in certain targeted areas. The Company's inability to retain employees and attract and retain sufficient additional employees as well as information technology, engineering, and technical support resources could have a material adverse impact on the Company's financial condition and results of operation. Any loss of the services of such individuals could have a material adverse effect on the Company's business, operating results or financial condition.

Additional Financing

The Company's future capital requirements depend on many factors, including its ability to market products successfully, cash flows from operations, locating and retaining talent, and competing market developments. The Company's business model requires spending money in order to generate revenue. Based on the Company's current financial situation, the Company may have difficulty continuing operations at the current level, or at all, if it does not raise additional financing in the near future.

In order to execute the Company's business plan, the Company will require some additional equity and/or debt financing to undertake capital expenditures. There can be no assurance that additional financing will be available to the Company when needed or on terms which are acceptable. The Company's inability to raise financing to support on-going operations or to fund capital expenditures could limit the Company's operations and may have a material adverse effect upon future profitability.

The Company may require additional financing to fund its operations to the point where it is generating positive cash flows.

If additional funds are raised through further issuances of equity or convertible debt securities, existing shareholders could suffer significant dilution, and any new equity securities issued could have rights, preferences and privileges superior to those of holders of Company Shares. Any debt financing secured in the future could involve restrictive covenants relating to capital raising activities and other financial and operational matters, which may make it more difficult for the Company to obtain additional capital or to pursue business opportunities, including potential acquisitions. If adequate funds are not obtained, the Company may be required to reduce, curtail, or discontinue operations. There is no assurance that the Company's existing cash flow will be adequate to satisfy its existing operating expenses and capital requirements.

Competition

There is potential that the Company will face intense competition from numerous other companies, some of which can be expected to have longer operating histories and more financial resources and manufacturing and marketing experience than the Company. Increased competition by larger and better financed competitors could materially and adversely affect the business, financial condition and results of operations of the Company.

Because of early stage of the industry in which the Company operates, the Company expects to face additional competition from new entrants. To remain competitive, the Company will require a continued high level of investment in research and development, marketing, sales and client support. The Company may not have sufficient resources to maintain research and development, marketing, sales and client

support efforts on a competitive basis which could materially and adversely affect the business, financial condition and results of operations of the Company.

Intellectual Property Risks

The Company's ability to compete largely depends on the superiority, uniqueness, and value of its intellectual property and technology, including both internally developed technology and the ability to acquire patent protection and/or trademark protection. To protect its proprietary rights, the Company will rely on a combination of trademark, copyright, and trade secret laws, trademark and patent applications, confidentiality agreements with its employees and third parties, and protective contractual provisions. Despite these efforts, certain risks may reduce the value of the Company's intellectual property. The Company's applications for trademarks and copyrights relating to its business may not be granted, and if granted, may be challenged or invalidated. There is no guarantee that issued trademarks and registered copyrights will provide the Company with any competitive advantages. The Company's efforts to protect its intellectual property rights may not be effective in preventing misappropriation of its technology and may not prevent the development and design by others of products or technology similar to, competitive with, or superior to those the Company develops. There is a risk that another party may obtain a blocking patent and the Company would need to either obtain a license or design around the patent in order to continue to offer the contested feature or service in its products.

New Market Risks

Extracting heat from raw sewage flows is a relatively new market and its long-term growth prospects are uncertain. Should the raw sewage heat market fail to expand, it would have a materially adverse effect on our business and financial position.

Product Development Risks

The development of additional products is subject to the risks of failure inherent in the development of new, state of the art products, laboratory devices and products based on new technologies. These risks include: (i) delays in product development or manufacturing; (ii) unplanned expenditures for product development or manufacturing; (iii) failure of new products to have the desired effect or an acceptable accuracy profile; (iv) emergence of superior or equivalent products; (v) failure by any potential collaborative partners to successfully develop products; and (vi) the dependence on third parties for the manufacture, development and sale of the Company's products. Because of these risks, our research and development efforts or those of potential collaborative partners may not result in any commercially viable products. If a significant portion of these development efforts is not successfully completed, or any products are not commercially successful, we are less likely to generate significant revenues, or become profitable. The failure to perform such activities could have a material adverse effect on the Company's business, financial condition and results of its operations.

The areas in which we plan to commercialize, distribute, and/or sell products involves rapidly developing technology. There can be no assurance that we will be able to establish ourselves in such fields, or, if established, that we will be able to maintain our market position, if any. There can be no assurance that the development by others of new or improved products will not make our present and future products, if any, superfluous or obsolete.

Product Liability

The devices and products that we intend to develop may expose us to potential liability from personal injury claims by end-users of the product. We intend to carry product liability insurance to protect us against the risk that in the future a product liability claim or product recall could materially and adversely affect our business. Inability to obtain sufficient insurance coverage at an acceptable cost or otherwise

to protect against potential product liability claims could prevent or inhibit the commercialization of our intended products. We cannot assure you that if and when we commence distribution of our product that we will be able to obtain or maintain adequate coverage on acceptable terms, or that such insurance will provide adequate coverage against all potential claims. Moreover, even if we maintain adequate insurance, any successful claim could materially and adversely affect our reputation and prospects and divert management's time and attention. If we are sued for any injury allegedly caused by our future products our liability could exceed our total assets and our ability to pay the liability.

Product Defects

The Company's products are complex and, accordingly, they may contain defects or errors, particularly when first introduced or as new versions are released. We may not discover such defects or errors until after a product has been released and used by end-customers. Defects and errors could materially and adversely affect our reputation, result in significant costs to us or the termination of an agreement, delay planned release dates and impair our ability to sell our products in the future. The costs incurred in correcting any product defects or errors may be substantial and could adversely affect our operating margins. Furthermore, there can be no assurance that our efforts to monitor, develop, modify and implement appropriate test and manufacturing processes for our products will be sufficient to permit us to avoid a rate of failure in our products that results in substantial delays, significant repair or replacement costs or potential damage to our reputation, any of which could have a material adverse effect on our business, results of operations and financial condition.

We may also be subject to claims that our products are defective or that some function or malfunction of our products caused or contributed to damages. While we attempt to minimize this risk by incorporating provisions into our standard agreements that are designed to limit our exposure to potential claims of liability, we are not always able to negotiate such protections. In addition, no assurance can be given that all claims will be barred by the contractual provisions limiting liability or that the provisions will be enforceable. We may be liable for failure regarding the use of our products or services. A significant liability claim against us could have a material adverse effect on our operating results and financial position

Reliance on Key Inputs

The Company's business will be dependent on a number of key inputs and their related costs including raw materials and supplies related to its growing operations, as well as electricity, water and other local utilities. Any significant interruption or negative change in the availability or economics of the supply chain for key inputs could materially impact the business, financial condition and operating results of the Company. Some of these inputs may only be available from a single supplier or a limited group of suppliers. If a sole source supplier was to go out of business, the Company might be unable to find a replacement for such source in a timely manner or at all. If sole source supplier were to be acquired by a competitor, that competitor may elect not to sell to the Company in the future. Any inability to secure required supplies and services or to do so on appropriate terms could have a materially adverse impact on the business, financial condition and operating results of the Company.

Dependence on Suppliers and Skilled Labour

The ability of the Company to compete and grow will be dependent on it having access, at a reasonable cost and in a timely manner, to skilled labour, equipment, parts and components. No assurances can be given that the Company will be successful in maintaining its required supply of skilled labour, equipment, parts and components.

Management of Growth

The Company has, and may in the future, experience rapid growth and development in a relatively short period of time by aggressively marketing its products and services. The Company may be subject to growth related risks including capacity constraints and pressure on its internal systems and controls. The ability of the Company to manage growth effectively will require it to continue to implement and improve its operational and financial systems and to expand, train and manage its employee base. The inability of the Company to deal with this growth may have a material adverse effect on the Company's business, financial condition, results of operations and prospects

Conflicts of Interest

Certain of the directors and officers of the Company are also directors and officers of other companies, and conflicts of interest may arise between their duties as officers and directors of the Company and as officers and directors of such other companies.

Litigation

The Company may be forced to litigate, enforce, or defend its intellectual property rights, protect its trade secrets, or determine the validity and scope of other parties' proprietary rights. Such litigation would be a drain on the financial and management resources of the Company which may affect the operations and business of the Company.

The Company may become party to litigation from time to time in the ordinary course of business which could adversely affect its business. Should any litigation in which the Company becomes involved be determined against the Company such a decision could adversely affect the Company's ability to continue operating and the market price for Company Shares and could use significant resources. Even if the Company is involved in litigation and wins, litigation can redirect significant company resources.

The Market Price of Company Shares May Be Subject to Wide Price Fluctuations

The market price of Company Shares may be subject to wide fluctuations in response to many factors, including variations in the operating results of the Company, divergence in financial results from analysts' expectations, changes in earnings estimates by stock market analysts, changes in the business prospects for the Company, general economic conditions, legislative changes, and other events and factors outside of the Company's control. In addition, stock markets have from time to time experienced extreme price and volume fluctuations, which, as well as general economic and political conditions, could adversely affect the market price for Company Shares.

Environmental and Employee Health and Safety Regulations

The Company's operations will be subject to environmental and safety laws and regulations concerning, among other things, emissions and discharges to water, air and land, the handling and disposal of hazardous and non-hazardous materials and wastes, and employee health and safety. The Company will incur ongoing costs and obligations related to compliance with environmental and employee health and safety matters. Failure to comply with environmental and safety laws and regulations may result in additional costs for corrective measures, penalties or in restrictions on our manufacturing operations. In addition, changes in environmental, employee health and safety or other laws, more vigorous enforcement thereof or other unanticipated events could require extensive changes to the Company's operations or give rise to material liabilities, which could have a material adverse effect on the business, results of operations and financial condition of the Company.

Disclosure of Internal Controls

Management has established processes to provide them sufficient knowledge to support representations that they have exercised reasonable diligence that (i) the consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the consolidated financial statements; and (ii) the consolidated financial statements fairly present in all material respects the financial condition, results of operations and cash flows of the Company, as of the date of and for the periods presented.

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), this Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"), as defined in NI 52-109. In particular, the certifying officers filing this certificate are not making any representations relating to the establishment and maintenance of:

- i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and
- ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with the issuer's GAAP (IFRS).

The issuer's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in this certificate. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost-effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.